

A NEWSLETTER PUBLISHED BY

U.S. ARMY MEDICAL LOGISTICS COMMAND

# Army medical logisticians wrap up first wave of MEDLOG in Campaigning effort

FORT BRAGG, N.C. – Medical logisticians and U.S. Army stakeholders recently convened for a three-day strategic offsite to conduct an after-action review of "wave one" and final planning conference for "wave two" of Medical Logistics in Campaigning, or MiC, a major initiative to integrate medical logistics into the broader Army sustainment enterprise.

"We've been working toward this for a long time and had never reached a true tipping point — until now," said Derek Cooper, deputy to the commander at U.S. Army Medical Logistics Command. "This is our opportunity to make integration a reality for all Army units across the force."

AMLC, the Army's Life Cycle Management Command for medical materiel, has been tasked by the Army to act as the lead agency for MiC implementation effort.

Wave one, which kicked off Oct. 1, 2024, focused on incorporating medical materiel and maintenance functions into the Army sustainment enterprise, specifically within select active-duty and National Guard units in the continental U.S. and abroad.

"I found it encouraging that stakeholders at all echelons share a

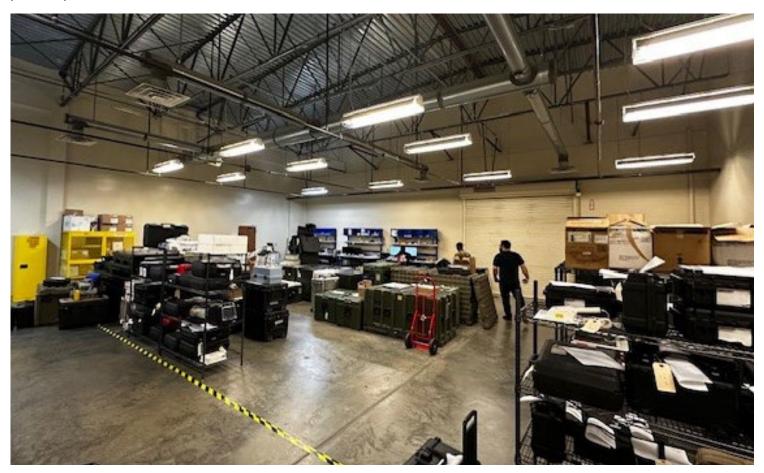


Radames Feliciano, a biomedical equipment technician with the U.S. Army Medical Materiel Agency, works with medics from 2nd Brigade, 82nd Airborne Division, to inventory medical equipment at the new Home-Station Medical Maintenance Support shop at Fort Bragg, North Carolina. (U.S. Army photos by Chief Warrant Officer 3 Richard Hendricks/Released)









Home-Station Medical Maintenance Support shop at Fort Bragg, North Carolina.

clear understanding of the challenges, and more importantly, a collective will to solve them," said Lt. Col. Travis Helm, director of AMLC's Strategic Initiatives Group. "The shared sentiment was encouraging."

A central goal of MiC's first wave was to integrate MEDLOG operations with the Army's sustainment system of record, Global Combat Support System-Army, or GCSS-Army.

Using GCSS-Army for medical materiel procurement reduces IT system requirements, unifies the operational picture for senior leaders, enables data-driven decisions. enhances tracking of medical materiel consumption and improves demand forecasting through precision logistics. The groundwork for this integration began with a tabletop exercise at Fort Bragg last spring. Mid-grade noncommissioned officers company-grade officers played a key

role in shaping initial strategies.

"You are the ones dealing with these issues daily," AMLC Commander Col. Marc Welde said. "You have the best lessons learned and are best positioned to drive meaningful change."

Another challenge tackled during MiC wave one was integrating medical materiel into supply support activities, consolidating commodity flow within organic Army capabilities and reducing dependency on medical treatment facilities.

"For the past 40 years, warehousing medical materiel separately from other commodities has been the norm, creating challenges both on the battlefield and in garrison," Cooper said.

Additionally, the campaign worked to streamline the unit-level ordering process through the development of a centrally managed catalog that enables

more efficient materiel management and improved integration with supply channels.

"MEDLOG integration into G4/S4 channels is essential," Helm noted. "We must address issues like long lead times through rigorous analysis, management and action across all echelons."

Wave one also laid the foundation for expanding the Home-Station Medical Maintenance Support, or HMMS, program, which provides regional maintenance support to units without assigned biomedical equipment specialists in accordance with AR 750-1. This capability enhances equipment readiness while reducing costs.

"HMMS is a crucial advantage for the Army, ensuring operational forces have medically ready equipment exactly when and where needed," said Chief Warrant Officer 3 Richard

Hendricks, HMMS director. "It places maintenance assets closer to the point of need, accelerating turnaround times and returning critical capabilities directly to the fight."

Since its launch in 2024, HMMS has received nearly 1,000 medical device work orders, leading to measurable improvements in readiness.

"The HMMS concept demonstrated its effectiveness during real-world demands at one of the Army's largest power projection platforms – Fort Bragg," Hendricks said. "It proved invaluable in rapidly restoring mission-critical medical devices and directly boosting operational capability."

This recent strategic offsite also served as the final planning conference for "wave two," which is scheduled to begin Aug. 1. The fivewave implementation plan is set to be completed by 2028.

"By Integrating into the Army

sustainment enterprise, MEDLOG in Campaigning is reducing risk and redundancies, increasing efficiency, and improving resource prioritization. This makes us a faster, more lethal Army," Helm said.

By Katie Ellis-Warfield



## Soldiers compete for title of Best Warrior

Five Soldiers assigned to the U.S. Communications-Electronic Command (CECOM) competed in the 2025 Pennsyvania State Best Warrior Competitions at Fort Indiantown Gap April 3-6.

CECOM's competitors included Sgt. Hunter Fetterley, assigned to CECOM's Integrated Logistics Support Center, as well as four Soldiers assigned under the U.S. Army Medical Logistics Command, including Staff. Sgt. Katherine King; Sgt. Luis Ortiz-Morales; Sgt. Shiyuan Zhu; and Spc. Jamil Samuel.

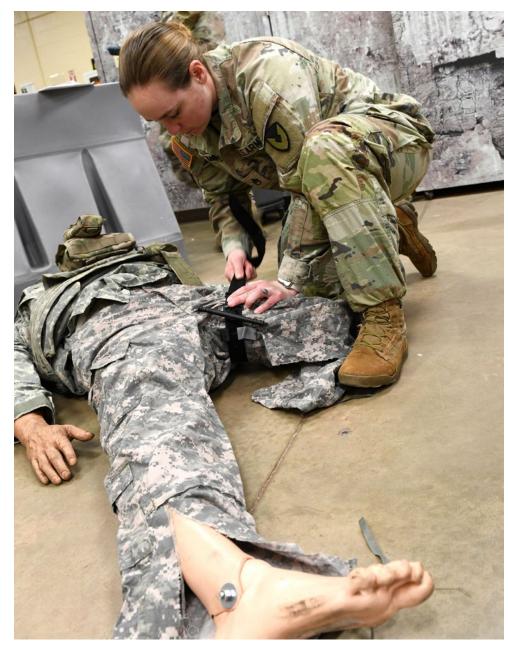
The event, hosted by the Pennsylvania Army National Guard, included dozens of competitors from across the state's major commands, as well as CECOM and international participants from Lithuania.

King took home the top slot on the team, who competed in their own category.

The four-day competition consisted of nine evaluated events.

The first day began with an early morning Army Combat Fitness Test, followed by weapons qualification on the M4 carbine and M17 pistol, and concluded with a written examination.

On the second day, competitors navigated Fort Indiantown Gap's obstacle course, completed a mystery event, and ended the day with a 12-mile, 35-pound ruck march. The mystery event involved carrying ammunition cans approximately half a







mile to a fighting position. Upon arrival, competitors had to move a simulated casualty off an M240 machine gun, change out the weapon's barrel, and return fire. Competitors then braved

the cold waters of Shuey Lake, swimming across before then having to assemble, program, and operate a radio system to finish the event.

(U.S. Army photos by Ellen Crown and Sgt. 1st Class Shane Smith/Released)





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## All roads lead to sustainment

U.S. Army Medical Logistics Command is improving warfighter readiness and sustaining the Army's fighting strength through the work of acquisition professionals who ensure sustainment planning is part of the acquisition process.

For many U.S. Army weapon systems. sustainment planning is inherent to the acquisition and development process. When the Army builds a new weapons system, for example, program managers collect data during testing and evaluation to understand the system's maintainability and reliability. They use this information to calculate future sustainment needs. They know how much power or fuel the system needs. They estimate what repair parts it will need over its lifecycle and then source those parts. They project when the system will need major overhauls.

For many years, medical materiel, known as Class VIII, functioned differently. In part, this variation was because most medical devices used by the operational Army are developed by private industry for use in hospitals. In Operation Enduring Freedom and Operation Allies Welcome, the U.S. had air superiority and evacuated injured warfighters within 60 minutes. This "Golden Hour" resulted in an impressive survivability rate of over 90% for our wounded. The environment allowed the medical commodity to overcome challenges typically seen with the sustaining systems on the battlefield.

The Golden Hour will be impossible in a contested environment – limited air and ground evacuation and congested logistics. The wounded won't be able to get out, and new equipment and resupply will not be able to get in using tactics from the last conflict. To accomplish our mission in the next fight, medical logistics will need to integrate into the Army Sustainment



A Soldier conducts maintenance on a ventilator at the Medical Equipment Concentration Site for the 88th Readiness Division in Ogden, Utah, during the whole-of-government COVID-19 response effort in April 2020. The pandemic response tested our capabilities and underscored the importance of centrally managing medical materiel, as shortages of ventilators and other supplies caused complex logistical challenges. The demand for critical medical supplies extended far beyond just government agencies, forcing the Army and DOD partners to compete for resources and deal with not just other countries, but our own private health care systems here in the states. (U.S. Army Reserve photo by Sgt. Jeremiah Woods/Released)

enterprise and integrate sustainment into all medical acquisition programs.

Since its activation in 2019, U.S. Army Medical Logistics Command (AMLC) has been focused on ensuring operational medical capabilities are sustainable Soldiers and joint force. As the Army's Life Cycle Management Command (LCMC) for medical materiel, AMLC's focus is to integrate sustainment considerations from the start of the acquisition process.

To lead this change, AMLC's Integrated Logistics Support Center (ILSC)'s acquisition professionals are working in collaboration with materiel developers to bring key sustainment considerations, including centralized supply chain, materiel management and catalog standardization into every stage of the acquisition process.

## CENTRALIZED MATERIEL MANAGEMENT

The current military medical supply chain relies heavily on a global "just-in-time" manufacturing, inventory and distribution process. Surges in demand or disruptions caused by natural disasters or global conflict can have catastrophic impacts on turn-around time, especially because many pharmaceuticals and medical devices are manufactured in other countries.

From an acquisition standpoint, that is how cataloging and sourcing – a function of the acquisition life cycle – and supply chain management become very complex. The Army doesn't produce its own medical

equipment and supplies. Therefore, the Army does not control defense contractor production lines.

Instead, AMLC partners with a global commercial industry including hundreds, if not thousands, of vendors that each have their own cycles of product development and business-driven change. The Army isn't the only – or largest – customer for these high demand medical devices and supplies.

To ensure the Army has the resources it needs, the AMLC's ILSC is focused on centralized materiel management — a function most ILSCs are responsible for within their respective commodity. However, historically, the approach to medical

To break down these silos and increase asset visibility across the force, the ILSC has been supporting an Army initiative called Medical Logistics in Campaigning (MiC). MiC is a combined effort of 16 different agencies working to streamline and integrate medical logistics processes into the wider Army sustainment enterprise, so that the Army can quickly transition from peacetime to a wartime operational environment.

materiel management varied by region

and operational theater and relied

heavily on commercially available

products. The outcome of this

approach was varied silos of supply.

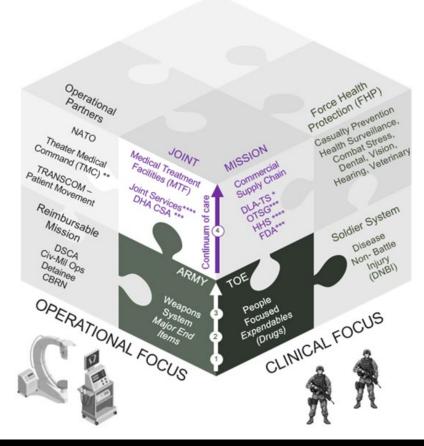
MiC aims to simplify and standardize the medical supply catalog and integrate medical materiel into the Army's systems of record, aligning with other commodities. The ILSC is enabling this integration by compiling and analyzing data to ensure supply and demand for medical materiel is captured and tracked within Army systems to allow commanders at echelon to make data-driven decisions about their medical readiness.

#### **SUPPLY CHAIN RESILIENCE**

When the Army must transition from competition to crisis, AMLC must be prepared to mitigate risk, especially if supply chains are contested or otherwise disrupted. AMLC must understand what Soldiers will need, when they will need it and the prioritization of limited resources.

To be successful, AMLC must integrate with the joint force and the Defense Logistics Agency to generate a common operating picture of global supply chain risk and proactively prioritize investments for surge capacity requirements.

AMLC must be proactive to ensure global sourcing and distribution strategies. One key part is maximizing partnerships with allied nations and their corresponding health care systems. By adding rigor to our requirements and maximizing interoperability as



The AMLC's ILSC has a multi-faceted role and has to consider both the operational and clinical aspects of medical logistics support for Soldiers. As the medical Life Cycle Management Command, AMLC focuses on the Soldier as a "weapon system," considering the entire continuum of care for the Service Member, and not just the hardware associated with medical care on the battlefield. (U.S. Army illustration by Katie Ellis-Warfield/Leigh Anne Alexander/Released)

part of the acquisition process, the Army can increase responsiveness to the warfighter and provide better supply chain resilience.

#### PREDICTIVE LOGISTICS

Data is a precious commodity to all classes of supply, including medical. Other Army commodities have embraced predictive logistics, and medical is now doing the same.

Predictive logistics is the use of data analysis, machine learning and statistical algorithms to forecast future supply chain requirements, identify potential disruptions and optimize resource allocation.

AMLC must consider data requirements as part of the acquisition process. By curating medical materiel management processes and data to incorporate advanced analytics and predictive logistics, AMLC's ILSC will be able to anticipate needs and mitigate risk in real time, while streamlining our technology-enabled operations – all in lockstep with goals and strategies set forth by the U.S. Army Materiel Command.

While AMLC's use of data science in just in the beginning stages, the ILSC is building the groundwork. This means working to integrate data from disparate sources, ensuring data security and privacy, and overcoming cultural barriers to adoption. Predictive logistics will be the key that unlocks AMLC's ability to enhance readiness, improve supply chain resilience and reduce overall costs as the Army prepares to fight and win future conflicts.

#### A CASE STUDY

The COVID-19 global pandemic tested our medical logistics capabilities and underscored the power of information. During the pandemic, many medical devices and supplies were in high demand, resulting in shortages. The initial pandemic response faced challenges to scale up manufacturing and deter



A trainer with U.S. Army Medical Logistics Command's Logistics Assistance Program provides hands-on training to a Soldier at the U.S. Army Medical Materiel Agency's Medical Maintenance Operations Division at Hill Air Force Base, Utah. The LAP, a program under AMLC's Integrated Logistics Support Center, serves as a training and sustainment support link to medical maintainers and units in the field with medical devices. (Courtesy photo/Released)

counterfeit materiel. The demand on critical medical supplies extended far beyond just government agencies, forcing some health care providers to compete for limited resources.

These experiences showed the Army why asset visibility and supply integration are so critical to the mission. During a large-scale combat operation, the Army will likely face similar challenges of needing to predict where supplies will be needed and how to prioritize limited resources.

#### CONCLUSION

Every other Army weapon system is centered around deployable hardware or equipment. For medical, AMLC must also consider the wellbeing of the Army's most valuable commodity – our

Soldiers. Health care on the battlefield starts with medical logistics, but the medical materiel demand continues to brick-and-mortar DOD and VA medical treatment facilities.

The Army's system of health is built on a foundation of acquisition decisions that must include the full life cycle – from development through sustainment. All roads lead to sustainment.

To learn more about AMLC's ILSC and our worldwide support mission, visit us at https://www.amlc.army.mil/ILSC.

By Leigh Anne Alexander, Director, AMLC Integrated Logistics Support Center



# USAMMC-K earns Army's safety excellence streamer



Wally Edwards, center, safety and occupational health manager for U.S. Army Medical Logistics Command, presents the safety excellence streamer award to the U.S. Army Medical Materiel Center-Korea on April 22 at Camp Carroll, Republic of Korea. Receiving the award are USAMMC-K Commander Lt. Col. Nathan Wagner, left, and Master Sgt. Jojo Ada, senior enlisted adviser. (Courtesy photo/Released)

CAMP CARROLL, Republic of Korea – If you look out for your people, they will look out for the mission.

That's the mindset for leaders at the U.S. Army Medical Materiel Center-Korea, which earned the Army's annual safety streamer for consistently setting – and achieving – high standards for safety excellence in its military support operations.

"This recognition highlights our dedication to ensuring the wellbeing of our personnel and the effectiveness of our operations," said Maj. Myong "Mike" Pak, USAMMC-K deputy commander. "Achieving the safety streamer each year is not just an individual accomplishment; it reflects the collective diligence of our entire team."

USAMMC-K is one of three direct reporting units to U.S. Army Medical Logistics Command, the Army's Life Cycle Management Command for medical materiel.

"USAMMC-K continues to foster a culture of safety and embody the principles we want to see throughout the AMLC enterprise," said Wally Edwards, AMLC's safety and occupational health manager. "We celebrate this achievement and applaud their continued pursuit of safety excellence."

With a workforce of about 150 personnel, including U.S. and Korean military, local Korean civilians and Army Civilians, the center serves as the theater lead agent for medical materiel, or TLAMM, for U.S. Forces Korea.

USAMMC-K provides direct

medical materiel support to theater medical forces, ensuring tactical units are integrated into the end-to-end medical supply chain and assisting combatant commands in health logistics support planning.

To earn the streamer, presented by Edwards on April 22 on behalf of AMLC Commander Col. Marc R. Welde, units must have 12 consecutive months without a Soldier or unit at-fault Class A or B mishap, along with 100% completion of all required training.

Class A mishaps involve a fatality, permanent total disability or \$2.5 million or more in property damage, while Class B is described as an incident involving permanent partial disability, three or more inpatient hospitalizations from a single occurrence or property

damage between \$600,000 and \$2.5 million.

"Safety is vital to everything we do," Edwards said. "A safe work environment ensures our workforce remains ready and able to support our complex mission sets around the globe."

Pak said the annual safety streamer is more than an award. It signifies a strong commitment to prioritizing health and safety in operations.

"This recognition serves as a reminder of our responsibility to protect our workforce, ensuring that all personnel can perform their duties without the fear of injury," he said. "It conveys a clear message: Safety is essential to the success of our mission."

Pak said USAMMC-K leaders see a positive effect on the morale and productivity of the unit's workforce because of the annual recognition, empowering the team and enhancing focus and teamwork, which also helps reduce the likelihood of workplace safety incidents.

"The assurance of a safe environment allows our personnel to concentrate on their missions, enhancing overall readiness," Pak added. "The safety streamer is not only recognition of our past achievements; it is also a crucial investment in our future effectiveness and resilience."

By C.J. Lovelace







(CONDITION)

**HAZARD** 

(ACT)

A condition or activity with the potential to cause injury, illness, or death of personnel; damage to or loss of equipment or property; or mission degradation.



#### **NEAR MISS**

An unplanned event that has the potential to cause harm but did not result in a mishap.



#### **MISHAP**

An unplanned event that results in death, injury, or illness of personnel; or property damage.

#### WHAT'S THE DIFFERENCE?

A hazard could lead to a mishap but hasn't resulted in a near-miss. A near-miss is something that did occur but no harm was caused.



REPORT





# USAMMC-K supports Special Operations COSIS mission



Medical maintainers from the U.S. Army Medical Materiel Center-Korea stepped in to support a U.S. Army Special Operations Command care of supplies in storage, or COSIS, mission in April. The operation included a thorough inventory and maintenance of forward-staged equipment at USAMMC-K, which ensures USASOC Soldiers can quickly deploy and respond to threats on the Korean Peninsula. (Courtesy photo/Released)

CAMP CARROLL, Republic of Korea – Medical maintainers from the U.S. Army Medical Materiel Center-Korea stepped up to support U.S. Army Special Operations Command with its care of supplies in storage, or COSIS, mission in April.

Due to travel restrictions for Army Civilian employees, four Soldiers – two biomedical equipment specialists (68As) and two with the Korean Augmentation to the U.S. Army, or KATUSA, program – assisted USASOC's surgeon's cell during the annual mission, including a thorough inventory and maintenance of forward-staged equipment at USAMMC-K.

"This adaptability showcases

USAMMC-K's effectiveness and flexibility, enabling USASOC maintain operational tempo without compromising mission readiness," USAMMC-K Deputy Commander Maj. Myong "Mike" Pak said. "This partnership underscores how joint efforts optimize medical support, reinforcing that medical readiness is a shared responsibility among all Army components."

The USASOC team awarded Army Achievement Medals to Staff Sgt. Agustin Alva and Sgt. Roberto Garcia-Terrazas, and presented unit patches to the KATUSA Soldiers in recognition of their contributions to the operation.

Pak said the mission illustrates

how important agility and adaptability to changing conditions are crucial characteristics in the medical logistics field as the enterprise maintains high levels of readiness for the warfighter.

"USAMMC-K Soldiers embody the Army's core values of teamwork, resilience and readiness, ensuring that Soldiers are prepared to meet future challenges while sustaining operational excellence," he said.

By C.J. Lovelace

# AMLC marks Motorcycle Safety Awareness Month

FORT DETRICK, Md. – May is Motorcycle Safety Awareness Month, and U.S. Army Medical Logistics Command is reminding team members to share the road and be on the lookout for an increased number of motorcyclists.

"While we only have a few service members across AMLC who ride, we never want to see anyone become a statistic," said Wally Edwards, AMLC's safety and occupational health manager. "Always drive defensively and be aware of your surroundings – good advice for all motorists."

Thirty-eight Soldiers were killed in off-duty motorcycle mishaps in fiscal year 2023, up from a yearly average of 24 since fiscal year 2018, according to statistics released by the U.S. Army Combat Readiness Center.

The largest portion of fatalities, 70%, involved E-4 to E-6 Soldiers, marking an 88% increase from the previous year. Excessive speed, alcohol use and general indiscipline are noted as common factors in mishaps involving motorcycles.

While AMLC follows safety protocols set forth by its higher headquarters, U.S. Armv Communications-Electronics Command, in accordance with Army safety regulations, Edwards urged motorists throughout the AMLC enterprise to be mindful of motorcycles on the road, especially in intersections. "They are much smaller than you in your car and it can be difficult to see them," said Edwards, a motorcyclist himself. "Even losing sight of a motorcycle for a split second can be enough to result in a catastrophic situation that's completely avoidable."

Motorcyclists are 22 times more likely to be killed in a crash compared to occupants in a passenger car, according to 2022 data compiled by the National Highway Traffic Safety Administration.

Edwards urged drivers to focus on the road and minimize distractions



Wally Edwards, right, safety and occupational health manager for U.S. Army Medical Logistics Command, goes over a pre-ride inspection checklist, known as T-CLOCS, for motorcycles with Capt. Paul Abucher at Fort Detrick, Maryland, on April 29. T-CLOCS stands for Tires, Controls, Lights, Oil, Chassis, and Stand. The month of May is Motorcycle Safety Awareness Month, and AMLC leaders urge all riders — as well as motorists — to use caution on the roadways as rider activity increases during the warmer spring and summer months. (U.S. Army photos by C.J. Lovelace/Released)



while behind the wheel to minimize the potential for what could be a fatal situation for multiple families in an instant.

"It can be life changing," he said.

"Not all motorcycles are loud or traveling at high rates of speed. If you know a motorcycle is near you, keep checking for them in your mirrors, drive a bit more cautiously and allow

them room to maneuver."

All military personnel serving within AMLC are subject to the command's motorcycle safety program, which requires riders to have valid licenses and counseling sessions with leaders who provide briefings on safety, including proper personal protective equipment, and vehicle maintenance. Regular inspections should include checks of tires, controls, lights, oil, chassis and stands, sometimes known as a "T-CLOCS" inspection checklist, and owners need to know the maintenance requirements of their bike

Riders must use DOT-approved helmets and wear protective clothing, such as gloves, long sleeve shirts and long pants to protect against abrasions if a fall occurs.

Capt. Paul Abucher, detachment commander at the U.S. Army Medical Materiel Agency and a rider of 26 years, said personal accountability is the most important factor for safety on the roads.

Along with proper safety gear, riders should remember to stay vigilant in remaining aware of their surroundings, ride defensively and know about any side effects of medications they may be taking, Abucher said.

Other smart habits include maintaining safe following distances, avoiding riding in a driver's blind spot, using extra caution when riding at night, and using hand and turn signals whenever you can to communicate your intentions to motorists around you.

"By embracing a culture of safety and prioritizing accountability, we will ensure that we maintain the readiness of our manpower at the right level in the pursuit and accomplishment of our global mission," Abucher said.

USAMMA is one of three direct reporting units to AMLC, the Army's Life Cycle Management Command for medical materiel. Both units are headquartered at Fort Detrick, Maryland.

By C.J. Lovelace

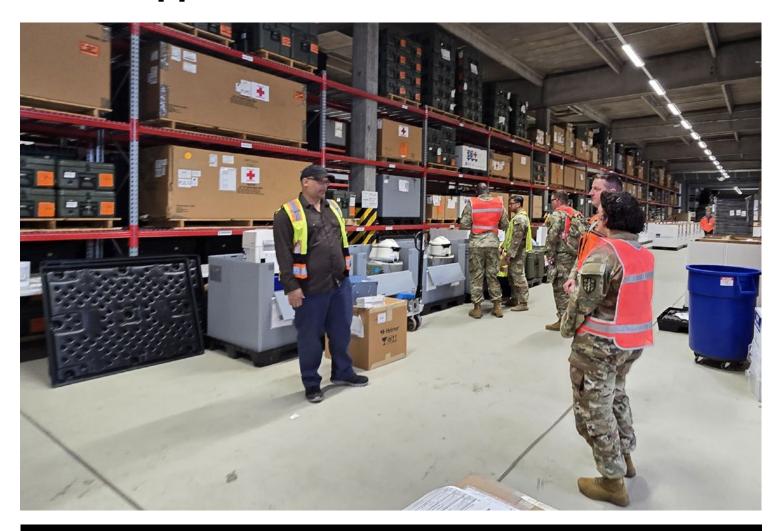


## BEFORE YOU RIDE

- Get used to your motorcycle, including in inclement weather and other hazardous driving situations, in a controlled area before riding in traffic.
- Check tire pressure and tread depth regularly; also check for signs of oil or gas leaks.
- If carrying cargo, always secure and balance the load, including adjusting suspension or tire pressure for extra weight.
- If riding with a passenger, have them mount the motorcycle only after the engine has started; sitting as far forward as possible. Remind them to keep legs and feet away from muffler/exhaust pipes.
- Passengers should hold firmly to the rider's waist, hips or belt, keeping movement to a minimum.
   Always lean in the same direction at same time.
- Always wear a helmet that meets federal safety standards; look for the DOT symbol on the outside back of the helmet.



# With DEFENDER 25 'in the cross hairs,' APS-2 blood support detachment issued at Dülmen



Enoc Santos (left), the U.S. Army Medical Materiel Agency site manager at the Dülmen Army Prepositioned Stocks-2 worksite, speaks with Soldiers from the 7384th Blood Support Detachment inside a USAMMA APS-2 warehouse at Dülmen April 23, 2025. The 7384th BSD from Columbia, Missouri, is deployed to Europe for DEFENDER 25 and receiving the Class VIII APS-2 medical supplies and equipment for their mission. (U.S. Army courtesy photos/Released)

DÜLMEN, Germany – As the tactical arm of U.S. Army Materiel Command during training and exercises in Europe, such as DEFENDER 25, the 405th Army Field Support Brigade's capability to rapidly provide power projection support to mobilized U.S. forces deployed to Europe is a critical component to the Army's strategic readiness.

With the start of DEFENDER 25 in the cross hairs, the 405th AFSB's Army Field Support Battalion-Germany, or AFSBn-Germany, conducted a blood support detachment issue of Army Prepositioned Stocks-2 equipment and supplies to U.S. Army Reserve Medical Command's 7384th Blood Support Detachment, or BSD, currently deployed to Europe from Columbia, Missouri, for DEFENDER 25.

The Soldiers from the 7384th BSD received hundreds of Class VIII medical supplies and equipment pieces, as well as Class VII generators, air conditioners, Humvees, trailers, forklifts, containers, electronic gear

and more from AFSBn-Germany and the U.S. Army Medical Materiel Agency at the Dülmen APS-2 worksite April 23, 2025.

To receive full benefit from the APS-2 issue mission – for training purposes, the AFSBn-Germany commander requested his team treat the mission as they would at an equipment configuration and hand-off area, or ECHA. To that end, the tactical command post and issue site were set up and operated like a forward ECHA mission in a field environment.

Once the ECHA issue was complete and the blood support detachment equipment and supply items were 100% accounted for, inspected and transferred to the 7384th BSD, the equipment was immediately prepared for line-haul movement and transported to Lithuania to be used by U.S. medical units and Allied and partner nations during DEFENDER 25.

"This was a first-time experience for me," said Capt. Zach Southard, the Dülmen APS-2 worksite current operations officer assigned to AFSBn-Germany, who was the officer in charge of the ECHA mission. "I'd rate it a 9 out of 10. I mean, there's always room for improvement no matter where you're at, but the Dülmen worksite is like a well-oiled machine. Having only been here for about six months, that was something I realized coming straight in.

"The 405th AFSB, the contractors, USAMMA and the gaining tactical unit worked together in unison to accomplish the mission," Southard said. "The 7384th BSD took the time to come to our site twice while they were in Europe attending DEFENDER planning conferences leading up to exercise start. While here, we gave them a tour of the site, basically showing them who's who in the zoo. Those visits were critical."

The commander's responsible officer at the Dülmen APS-2 worksite for property accountability of both the Class VIII medical gear and supplies and the Class VII major end item equipment pieces is Sgt. 1st Class Belloc Anim from AFSBn-Germany.

He said they issued over 45 Class VII major end items to the 7384th BSD, such as joint battle command platforms, GPS receivers, radios, tactical vehicles and shelter systems, plus the containers to store and protect the blood support detachment Class VIII medical gear and supplies, such as blood platelet incubators and storage systems, plus other extremely sensitive medical equipment that requires highly specialized training to operate.



A shipment of Army Prepositioned Stocks-2 Class VIII medical supplies and equipment is configured for transport and ready for issue inside a warehouse at the Dülmen APS-2 worksite. With the start of DEFENDER 25 nearing, Army Field Support Battalion-Germany conducted a blood support detachment issue of APS-2 equipment and supplies to the 7384th Blood Support Detachment, currently deployed from the U.S. to Europe for DEFENDER 25. (U.S. Army courtesy photo/Released)

"To make this happen, we needed the gaining tactical unit to be on the same page as our APS team at the site. To accomplish this and meet the target, we all had to work very well together, and I believe we did that. [The 7384th BSD] were cooperative and very understanding. They came in ready to execute," Anim said.

DEFENDER 25 is the largest U.S. Army exercise in Europe involving more than 25 Allied and partner nations. Three major exercises make up DEFENDER 25. They are Swift Response, Immediate Response and Saber Guardian. DEFENDER 25 includes approximately 25,000 troops from the U.S., Allies, and partners working together to improve coordination, tactics and equipment compatibility.

DEFENDER 25 is set for May 11 to June 24, 2025, in 18 countries, including Albania, Bulgaria,

Croatia, Czechia, Finland, Greece, Hungary, Kosovo, Latvia, Lithuania, Montenegro, North Macedonia, Norway, Poland, Romania, Slovakia, Slovenia and Sweden. DEFENDER 25 helps ensure U.S., NATO Allies, and partner forces can respond decisively with lethal force to dominate and win against military forces that threaten regional national sovereignties.

The 405th AFSB is assigned to U.S. Army Sustainment Command and headquartered in Kaiserslautern, Germany. The brigade provides materiel enterprise support to U.S. forces throughout Europe and Africa – providing theater sustainment logistics; synchronizing acquisition, logistics and technology; and leveraging AMC's materiel enterprise to support joint forces.

By Cameron Porter, 405th AFSB Public Affairs Officer



# USAMMA holds detachment change of responsibility ceremony

FORT DETRICK, Md. – The U.S. Army Medical Materiel Agency held a Headquarters and Headquarters Detachment change of responsibility ceremony May 2, recognizing its outgoing detachment sergeant, Sgt. 1st Class Adrian Doll, and welcoming his successor, Staff Sgt. Tereso Hernandez.

"Staff Sgt. Hernandez, I have no doubt that you're going to do a great job," Doll said. "You know this organization well ... and I know you'll be a great asset to the team."

USAMMA's Headquarters and Headquarters Detachment, or HHD, provides administrative management, enforcement and accountability of all military personnel for the organization of roughly 300 Soldiers, civilians and contractors. The detachment commander implements unit policies, oversees the health and welfare of the agency's Soldiers and provides leader development to the organization's service members.

USAMMA is one of three direct reporting units to Army Medical Logistics Command, the Army's Life Cycle Management Command for medical materiel. Both units are headquartered at Fort Detrick.

HHD Commander Capt. Paul Abucher presided over the ceremony, which featured the passing of the unit colors to symbolize the change of responsibility and the commander's confidence in his enlisted adviser.

Abucher said Doll's leadership, both as detachment sergeant and in other roles at USAMMA headquarters, helped establish "a legacy that will stay with the organization for years to come."

"It is sad to see you move on," the HHD commander said. "... With that being said, I want you to know that you can be proud of yourself as you move onto the next chapter with a great sense of significant accomplishment."

Doll's next assignment will take him



Staff Sgt. Tereso Hernandez, left, takes the unit colors as he assumes responsibility as detachment sergeant for the U.S. Army Medical Materiel Agency's Headquarters and Headquarters Detachment during a change of responsibility ceremony May 2 at Fort Detrick, Maryland. (U.S. Army photos by C.J. Lovelace/Released)



Sgt. 1st Class Adrian Doll, right, shakes hands with Master Sgt. Peung Kim following a U.S. Army Medical Materiel Agency detachment change of responsibility ceremony May 2 at Fort Detrick, Maryland. Doll passed responsibility as detachment sergeant to Staff Sgt. Tereso Hernandez during the event.

over to AMLC's support operations team.

In taking up the reigns as detachment sergeant, Hernandez said he plans to maintain consistency in his new role but also pledged to welcome change when necessary.

"USAMMA has a history of great leadership, and I will strive to continue that as the detachment sergeant," he said. "I'll be a leader to the Soldiers under my care, influence those above me and impact my peers. I will always remember to be humble and vigilant and not lose my way."





Capt. Paul Abucher, detachment commander of the U.S. Army Medical Materiel Agency, speaks during a change of responsibility ceremony May 2 at Fort Detrick, Maryland. During the ceremony, Sqt. 1st Class Adrian Doll passed responsibility as detachment sergeant to Staff Sgt. Tereso Hernandez.

special

medicine

## **AMLC** embraces special designation

designation, the label is officially

their

recommending

rooted

FORT DETRICK, Md. - U.S. Army Medical Logistics Command unveiled its special designation of "Gemini" during a ceremony May 12.

granted to a military organization to conveys a unit's character, history, or

kev

а

play

role

authorized by the Center of Military History and recognized through a A special designation is a nickname certificate signed by the Secretary of the Army. "The name 'Gemini' pays homage mission. While units to the AMLC's balance of roles.

> sustainment." **AMLC** Command Sqt. Maj. Gabriel Wright said. "AMLC's complex mission sets can be likened to the 'twin' duality of the astrological sign, which represents versatility, adaptability and

both

the ability to see multiple perspectives." Using similar traits, AMLC relies on a skillful and experienced workforce to

programs that together create

a system of direct support for warfighter readiness, such as technical maintenance and supply chain coordination. This demands a dynamic approach to ensure success in both areas. For example, AMLC must constantly balance the upkeep of complex medical devices, while managing the logistics of medical supply for the operational force around the globe.

The balance between flexibility and regulatory compliance can be seen in AMLC's emerging Integrated Logistics Support Center, which leverages predictive logistics to deliver precision sustainment from the strategic support area to the tactical edge.

Comprised of about 800 professionals in more than 20 locations across nine countries. the AMLC workforce also reflects Gemini's intellectual curiosity and problem-solving mentality, playing an important role in the procurement, storage, movement and allocation of medical materiel worldwide.

"Like Gemini. AMLC remains highly adaptable to changing battlefield

conditions, adjusting supply chains and maintenance support based on operational demands," Wright said. "In both Gemini's nature and AMLC's mission, versatility and balance are keys to success, navigating two distinct yet critical roles to enable and sustain the Army's fighting strength.

"We're still relatively young as

a command, so this is exciting development for us as we continue to grow and buildout our capability to better support the force," he added.

AMLC is the Army's Life Cycle Management Command for medical materiel. Headquartered at Fort Detrick, AMLC is a subordinate command to U.S. Army CommunicationsElectronics Command, which is part of U.S. Army Materiel Command.

By C.J. Lovelace



#### AMLC RECOGNIZES MAY PROMOTIONS



Maj. Tanishia Greene



Maj. Spencer Farrow



Maj. Myong "Mike" Pak

Four officers currently serving within the AMLC enterprise have been selected for promotion to lieutenant colonel.

They are Maj. Tanishia Greene, military deputy director of AMLC's Integrated Logistics Support Center; Maj. Spencer Farrow, director of AMLC's G-8; Maj. Jonathan Spiegel (not pictured), U.S. Army Medical Materiel Center-Europe; and Maj. Myong "Mike" Pak, deputy commander at the U.S. Army Medical Materiel Center-Korea.

In addition, AMLC leadership team is recognizing the promotions of eight AMLC Soldiers, including two at headquarters and six more at the organization's three direct reporting units. Effective May 1, the promoted Soldiers include:

AMLC HQ: Sgt. 1st Class Dominque Williams, Staff Sgt. Olivier Tchamba

USAMMA: Capt. Shaneque McCoy, Sgt. Maj. Todd Brenecki, Sgt. 1st Class Cenisha Glass

USAMMC-E: Master Sgt. Marcel Chavers, Staff Sgt. Karina Iban-Soto

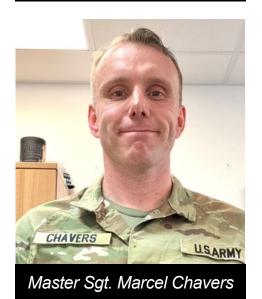
USAMMC-K: Capt. Lacey Houston

## **AMLC RECOGNIZES MAY PROMOTIONS**





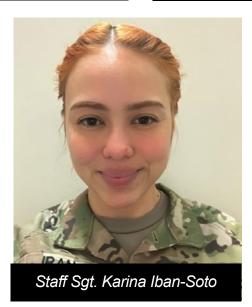












# AMLC shows support for Fort Detrick SAAPM events during April



AMLC team members pose for a photo at the Fort Detrick SHARP Challenge on April 22. Pictured, from left, are Staff Sgt. Katherine King, Master Sgt. William Harbeson, Sgt. 1st Class Brandi Brown, Staff Sgt. Jeffrey Vangilder and Staff Sgt. Olivier Tchamba. (Courtesy photos/Released)

FORT DETRICK, Md. – A team from U.S. Army Medical Logistics Command took on Fort Detrick's SHARP Challenge on April 22, earning a third-place finish in the event on Blue and Gray Field.

The event featured fiveperson teams from different tenant organizations competing in various mini-contests, such as the bean bag toss and a beer goggle relay, while testing each group's knowledge about the Army's Sexual Harassment/ Assault Response and Prevention program.

AMLC's team included Master Sgt. William Harbeson, Sgt. 1st Class Brandi Brown, Staff Sgts. Katherine King, Olivier Tchamba and Jeffrey Vangilder.

The challenge was one of several events held by the installation in April, marking the Department of Defense's observance of Sexual Assault Awareness and Prevention Month, or SAAPM. Other events included a step challenge, an escape room, Teal Tuesdays and Denim Day on April 30.

SAAPM's theme continues to be "STEP FORWARD. Prevent. Report. Advocate." This represents a call to action for all to use personal and collective strength to prevent and response to sexual violence throughout the DOD.

"Training and awareness are so important to combating and eradicating this issue from our Army," said Harbeson, AMLC's detachment sergeant. "The SHARP Challenge was a fun event with a great cause behind it, and it just reinforces the fact that we won't stand for sexual harassment or assault anywhere and to anyone."

To assist DOD community members who have been affected by sexual assault, the DOD's Safe Helpline can be reached by calling 877-995-5247 or visiting online.safehelpline.org.



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## **AMLC CELEBRATES SAAPM**







Clockwise, from top: AMLC HQ personnel wore their denim on April 30 in recognition of Denim Day, an annual day of action and awareness to combat victim blaming and educate others about sexual violence. Master Sgt. William Harbeson, Maj. Shirly Rivera and Maj. Chris Wright walk in the Fort Detrick SHARP Step Challenge on April 29. Team members also participated in several Teal Tuesdays in the office during April, in observance of Sexual Assault Awareness and Prevention Month. (U.S. Army photos by C.J. Lovelace/Released)

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#### AMLC GROUP TAKES ON RAGNAR TRAIL RUN

Several leaders from AMLC and USAMMA headquarters took on the challenge of a Ragnar trail run in late April, competing on a team that placed 9th out of 187 total teams.

The eight-member team included Derek Cooper, AMLC's civilian deputy to the commander; Maj. Dan Miller, director of strategic readiness, AMLC Support Operations; Bret Mower, AMLC facilities director; and USAMMA Commander Col. Joselito "Joe" Lim.

The relay race, held in Virginia's Pocahontas State Park just outside Richmond, featured three loops totaling roughly 15 miles combined. All eight runners had to finish each loop over the 24 legs to complete the 120-mile event, which the team did in just over 18 hours, 38 minutes.

Mower, AMLC's facilities director and a seasoned Ragnar participant, served as the team captain. He said Ragnar trail races provide "a true race and team atmosphere" experience.

"It reminds me of my 'old' high school and college track and cross-country days," he said. "Most races, you are just competing against others. This one, you're competing with your group of friends and teammates against 160 other teams of eight



Pictured, from left, are Col. Joselito "Joe" Lim, Kevin Russell, Craig Eversole, Maj. Dan Miller, Derek Cooper, Bret Mower, Kyle Downs and Will Ladner. (Courtesy photo/Released)

everyone really gave it their all. We did exceptionally well as a group."

The Ragnar Relay Series organizes long-distance running relay races, both on road and trails, in over 20 locations

across the United States and Canada. Each event typically spans two days, with runners completing loops in the darkness during overnight hours.

# CHECK OUT AMLC'S 6-6 SHAREPOINT SITE FOR INFORMATION TECHNOLOGY RESOURCES

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https://armyeitaas.sharepoint-mil.us/sites/CECOM-AMLC/SitePages/G6.aspx







## Acquisitiion LPD at AMLC

Leigh Anne Alexander, director of AMLC's Integrated Logistics Support Center, provided an overview of the Army acquisition process during a Leader Professional Development session April 16 at AMLC headquarters at Fort Detrick.



## HQDA G44S visits AMLC

AMLC was honored to host HQDA Director of Supply G44S, Mrs. Sydney A. Smith, April 22 at the AMLC HQ, Fort Detrick, MD. The key leader engagement highlighted the value of MEDLOG's contingency and centralized readiness programs, life cycle management functions, and sustainment-level maintenance operations.



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## Reenlistment at USAMMA

U.S. Army Medical Materiel Agency's Sgt. 1st Class Cenisha Glass honor to serve and love of taking care of the Army's most precious asset, its people, were the driving forces behind her recent re-enlistment.







AMLC and U.S. Army Medical Materiel Agency MMOD-UT bid farewell to Staff Sgt. Nora Martinez. Martinez arrived at MMOD-UT seven years ago as an E-4 Specialist and over the years became a cornerstone of the MMOD-UT Family.

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## USAMMA MMOD-PA participates in recruiting event

On April 1-2, U.S. Army Medical Materiel Agency's MMOD-PA partnered with Tobyhanna Army Depot to participate in a recruiting event at Mohegan Sun Casino in Plains. Pa.



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## USAMMC-E bids farewell

USAMMC-E recently held a retirement ceremony for Jutta Weidler, an employee who has dedicated 43 years of service to USAMMC-E in the Transportation Department.







## Promotions at USAMMC-E

USAMMC-E had the honor of promoting Sgt. 1st Class Marcel Chavers to Master Sgt. Marcel Chavers, Sargeant Karina to Staff Sergeant and Cpl. Jonbrigham Alonzo to Sargeant.





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## CECOM commander visits USAMMC-K

On Apil 15, USAMMC-K welcomed CECOM CG, Maj. Gen. James D. Turinetti IV, and Command Sgt. Maj. Jay A. High. The visit included a brief office call followed by a comprehensive facilty tour of USAMMC-K.







## USAMMC-K bids farewell

USAMMC-K leaders presented awards and farewell plaques April 12 to several departing personnel, including Sgt. 1st Class Blaise Dento, Cpl. Johann Serna and Capt. Lacey Houston.



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I am the accountable property officer (APO) and billing certifying officer for AMLC. I am the assistant to the director and property book officer for AMLC G-4. I receive, record and oversee all the organizational property transactions aligned under the AMLC organization.

# What do you enjoy most about your job?/

Building relationships with the personnel within AMLC and CECOM. My job is always revolving around having the cooperation of others that want to make sure the command is successful.

## How long have you worked here?

I have been working under the AMLC/USAMMA organization for about 8 ½ years now.



#### **LAWRENCE SPRINGS**

Logistics management specialist, AMLC HQ



## What's your favorite quote?

"One owes loyalty, only to those who demonstrate in kind." I am a Taurus by birth, and I bleed loyalty through and through.

# What do you do outside of work?

My hobbies are family first, then lawn work and attending sport events. And "no, I don't have a green thumb," but yes, "Raiders for life."

I am an inventory clerk. I help process new equipment being received from the vendor.

I pull equipment from the shelves and give it to production control for work orders. I help to issue equipment and get it ready to be shipped to active duty, National Guard and Reserve units.

## What do you do outside of work?

Some of the activities I enjoy outside of work are running, hiking and, above all, being able to be there for my daughters to enjoy every stage of their lives. Something I really enjoy is the company of my wife.

# How long have you worked here?

I have been working in the organization for about two years at USAMMA's MMOD-UT.



SPC. MOISES
BLANCO-ORTIZ

Inventory clerk, USAMMA (MMOD-UT)



## What's your favorite quote?

"Always do good, without looking at whom."

This is a phrase that's widely used in Puerto Rico, where I'm from, and I think it has a great meaning, since the things you do for others without expecting anything in return will always come back to you multiplied. We need good people in the world.

## What do you enjoy most about your job?

What I like most about my job is being able to acquire knowledge from my colleagues, while also having a good time on whatever assignment we have that day.

I'm the enlisted lead for the USAMMC-E Customer Support Division (CSD) and Navy/Marine Corps liaison for the organization. Working together with our CSD team, we answer customer inquiries daily and assist in getting their orders fulfilled.

## What do you enjoy most about your job?

I joined the military as a corpsman to serve my country and save lives. This job indirectly affects patient care and without the medical materiel we supply it would be hard to take care of patients. I have been at the other end as a customer and know the importance of what our organization does and so do many of the people who work here. That's what makes this organization so great – everyone cares about their job and knows the impact of what we do.

## What's your favorite quote?

"Do or do not, there is not try." – Yoda

This fits well with the chief petty officer mentality of "No Excuses" and because I'm a nerd at heart and Star Wars is awesome.



CHIEF PETTY OFFICER YUTARO K. YOSHIKAWA

> LCPO/NCOIC of CSD, USAMMC-E



#### What do you do outside of work?

Right now, my hobbies are spending time with my family and traveling.

## How long have you worked here?

About eight months.

I am a 68H, optical laboratory specialist. My role involves overseeing operations in Korea's sole optical lab, which is responsible for producing and distributing eyewear for the entire Korean theater of operations. This includes supporting all six clinics in Korea as well as two clinics in Japan – Camp Zama and Okinawa. From June 2023 to August 2024, I served as the acting NCOIC of the USAMMC-K optical lab, filling a leadership vacancy during this period. My responsibilities spanned two units – the 563rd Medical Logistics Company and USAMMC-K – where I successfully carried out missions while managing both roles.

What do you enjoy most about your job?

What I enjoy most is collaborating with our amazing optical team.

## How long have you worked here?

I have been working here for a little over two years; since April 2021.



#### SPC. JOSEPH I. KIM

Optical laboratory specialist, USAMMC-K



### What's your favorite quote?

My favorite quote is Ecclesiastes 3:13 – "And people should eat and drink and enjoy the fruits of their labor, for these are gifts from God." It reminds me to appreciate the small, everyday blessings that I often take for granted.



I enjoy relaxing in peaceful locations.